# **Schaltbau Holding AG**

# Sponsored Research Germany | Industrial Engineering

**Investment Research** 



### **Company Flash Note**

Buy			
Recommendation unchange	ed		
Share price: EUR			22.80
closing price as of 30/10/2018			
Target price: EUR			32.10
from Target Price: EUR			32.90
Upside/Downside P	otenti	ial 4	10.8%
Reuters/Bloomberg		SLTG.DE	E/SLT GY
Market capitalisation (EUR	m)		202
Current N° of shares (m)			9
Free float			33%
Daily avg. no. trad. sh. 12 mth	า		6
Daily avg. trad. vol. 12 mth (m	n)		205.08
Price high/low 12 months		21.4	0 / 29.65
Abs Perfs 1/3/12 mths (%)		-10.24/-14.6	1/-20.45
Key financials (EUR)	12/17	12/18e	12/19e
Sales (m)	517	492	502
EBITDA (m)	20	27	34
EBITDA margin	3.9%	5.6%	6.8%
EBIT (m)	(23)	4	24
EBIT margin	nm	0.7%	4.9%
Net Profit (adj.)(m)	(34)	4	11
ROCE	0.6%	3.9%	7.2%
Net debt/(cash) (m)	159	87	79
Net Debt Equity	2.2	0.7	0.6
Net Debt/EBITDA	7.9	3.2	2.3
Int. cover(EBITDA/Fin.int)	1.8	4.1	5.2
EV/Sales	0.8	0.8	0.7
EV/EBITDA	20.7	13.7	10.8
EV/EBITDA (adj.)	9.1	10.2	10.8
EV/EBIT	nm	nm	15.1
P/E (adj.)	nm	49.6	18.8
P/BV	4.3	2.3	2.1
OpFCF yield	-7.4%	2.3%	7.6%
Dividend yield	0.0%	0.0%	0.0%
EPS (adj.)	(5.13)	0.46	1.21
BVPS	5.94	9.72	10.93
DPS	0.00	0.00	0.00
Shareholders			

AiC (Luxunion, Monolith, Others) 29%; AOC / AOF 10%;



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**Reason: Company newsflow** 

31 October 2018

## Impairments in Mobile Transportation Technology

A review of the operational outlook for two daughter companies resulted in a new impairment burden in an amount of EUR 12.3m for two companies in the Mobile Transportation Technology segment, what came out as a surprise to us. Looking forward, it seems that another potential risk factor has been solved. The overall restructuring process of Schaltbau is on track in our view. The main share price catalysts are likely to be reaching further milestones of the overall restructuring concept like e.g. cost savings, financial debt reductions and the completion of loss-making projects. Based on our reduced earnings estimates our new TP amounted to EUR 32.10 from EUR 32.90 per share and we confirm our Buy recommendation.

- ✓ New impairments in FY 2018e: In an adhoc message Schaltbau made public that a necessary impairment test for Alte Technologies S.L.U. (Spain) and Schaltbau Transportation U.K. will lead to an extraordinary burden for the reported profit of EUR 12.3m. The goodwill for Alte of rounded EUR 8.2m and for Schaltbau Transportation of EUR 4.2m (goodwill of EUR 2.3m; wright down of other assets of EUR 1.9m) will be revised down to zero. The earnings expectations for both companies have become worse for the next two to three years. As a result, the group's overall goodwill position end of FY 2018e is expected to come down to EUR 33.7m from EUR 46.1m a year earlier.
- ✓ **Reduced estimates:** Schaltbau confirmed their sales guidance for 2018e of EUR 480-500m (equinet: EUR 492m). Due to the effect, that the impairment was handled as an extraordinary item, also the adjusted EBIT-margin of ~3% was confirmed, too (equinet at 2.6%; Exhibit 3). In contrast we have revised down our reported EBIT estimates for 2019e 2021e by 12.8%/7.8%/7.2%.
- ✓ Valuation update: Our DCF-model is based on adjusted EBIT estimates and therefore the reduction of our TP to EUR 32.10 amounted to -2.4% only. On this basis Schaltbau's shares still have a significant upside potential of 41%, why we confirm our Buy recommendation.
- ✓ Key risks comprise e.g. 1) The expected growth of the global railway markets will not meet Schaltbau's expectations with regard to their own targets. 2) The company will not meet all milestones fixed in the general restructuring plan, e.g. profitability improvement or working capital reduction targets. 3) Reduction of the group's financial debt might take longer than expected. 4) General inherent risks of the project business could lead to cost overruns or other burdening factors. 5) Further impairment risks in the group's company portfolio.
- √ 9M/Q3 results: 08 November 2018







# Exhibit 1: Schaltbau Holding at a glance

Business Units	Mobile Transportation Technology (MT	T)	S	Stationary Transportation Te	chnology (STT)			Components (COM)	
	12.13	TIME . V					****		ارم
Products/ applications	Covers the entire value chain of door and boarding system commercial vehicles. Provides complete sanitary systems conditioning units and tanks for rolling s	, interior fittings and air	control and safety sys		ed RBUET and RBUEP techn ng systems, platform screen d ly lighting equipment		ple applications in the ra	ells connectors, snap-action s rail and other sectors; supplie r's desks for the operation of r	s master controllers and
Customers	Rail train and public transport operators, (	DEMs	Public and private rail infr	astructure operators, such suppliers	as Deutsche Bahn AG and rai	il systems	Public and	d private rail infrastructure ope	erators
	Concentrated customer base of several train opera	tors and OEMs	Olygopolistic ma	arket structure with increasi	ng pricing power of customers	s		Broad customer base	
Market share/ positioning	With the exception of refurbishment activities Schaltbau compleading players in its relevant market			Leading position in G	ermany		Leading position in	Germany and selected Euro	pean countries
Drivers	Macroeconomic developments and especially economic grow Germany and EU. Regulatory legislation of rail transportat environment pollution (fostering public transp	ion, e.g. LuFV II and of	safety and convenience	in public transportation. Si	rends as urbanisation and dei milarly, digitalization of transp olution have a positive effect of ions.	ortation	Digitali	isation and autonomous drivi	ng
Main competitors	Door systems: IFE (Knorr-Bremse), Kangni, Faiveley (WABTE IWN, Snop, Rollmech, Edscha. Sanitary systems: EV		Frauscher, Siemens, B	lombardier, Thales. Other:	n, Siemens. <b>Signalling equ</b> Ansaldo STS SpA, Construcc Brake Technologies Corpora	ciones y Electrom	echanical component	Czech Republic), Gessmann vts: Sècheron (CH), Microele Crouzet, FreightCar America	ttrica Scientifica S.p.A. (Italy);
Entry barriers/ competitive advantage	The company has developed a long-lasting expertise and stat	ole customer relationships w		transportation services and overa		now-how is necessar	y to meet customer nee	eds. Schaltbau is able to offer	complete system solutions
Strategy & Guidance	Strategy (I) Securing and improving the global ma (II) Concentration on profitable business (III) Exploitation of new I	rket position and competitive areas with growth perspecti		Guidance (F1 Revenue: y/y EBIT -	Zero (* 2018e)  EUR 480 - 500m -7.1% - 3.2% circa 3.0%		Revenu y/y EBIT re	-4.7%	Consensus (FactSet) EUR 496.2m -3.9% EUR 17.5m
2017	Sales (EURm) 516.5 y/y 1.4%	EBITDA (EURm) Margin	<b>20.1</b> 3.9%		IT adj. (EURm) Margin	<b>2.4</b> 0.5%		s 5Y hist. CAGR ganic growth y/y	7.3% n.a.
Sales & EBIT Split	Sales split by region (average 2014 - 2016)  Other countries 30%.  EU 35%.	Components (COM) 25%	livision (average 2014 - 2014	Mobile Mobile station of composition	EBIT split by division (av Divisional EBIT Split Transportation Technolog ary Transportation Techno- nents (COM) amount segments	verage 2014 - 2016)  t	160 15-17 160 160 17.8 17.8 17.8 120.7 8.1 80 40		520% 520% 420% 320% 220% 120% 22%
Shareholder structure & management	CEO  Dr. Albrecht Köhler  Board member (speaker) since 2018  - Studies in mechnical engineering - Management positions at Knorr- Bremse - Over three decades Dr. Köhler gained a wealth of strategic and operational expertise in the railway and automotive industries	Thomas Dippold Board memeber since 20 Background in Reporting Consulting Expatriate Management Singapur with Schott AG From 2014 to 2017 CFC Castell	g and position in	Dr. Martin Kleinschmitt CRO (since 2017)  Lawyer and partner of No consulting AG  Since 2002 Dr. Kleinsch functioned as interim CFO firms in distress Schaltbau AG	Berr LLP and open mitt of of various	lker Kregelin aard member as of De		Free fleat 22%  Other Inst. Investors 20%	ACC / AGE  Sharehold  Value Mg- AG  9%
Year-end number of employees: FY 2017				3,370					

Source: Company data, equinet Research





Exhibit 2: Schaltbau Holding: DCF - model

			Phase I					Phase II			Phase III
EUR m	2018e	2019e	2020e	2021e	2022e	2023e	2024e	2025e	2026e	2027e	
Revenues	492.0	502.0	519.5	539.0	558.5	577.2	595.0	611.7	627.2	641.4	
gro wth rate	-4.7%	2.0%	3.5%	3.8%	3.6%	3.3%	3.1%	2.8%	2.5%	2.3%	
EBIT	13.0	24.4	30.6	34.7	37.4	39.0	40.5	41.9	43.3	44.6	
EBIT margin	2.6%	4.9%	5.9%	6.4%	6.7%	6.7%	6.8%	6.9%	6.9%	7.0%	
Тах	-3.9	-7.3	-9.2	-10.4	-11.2	-11.7	-12.1	-12.6	-13.0	-13.4	
Taxrate	30%	30%	30%	30%	30%	30%	30%	30%	30%	30%	
Depr. & Amort.	23.8	9.5	9.0	9.0	9.0	10.1	10.9	11.4	11.8	12.2	
% of sales	4.8%	19%	1.7%	1.7%	1.6%	18%	18%	1.9%	19%	19%	
Capex	-9.0	-9.0	-11.3	-11.6	-11.4	-11.7	-12.0	-12.3	-12.6	-12.8	
% of sales	18%	18%	2.2%	2.2%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
Change in WC & P	-2.3	-2.0	-2.2	-2.1	-2.0	-2.1	-2.2	-2.2	-2.3	-2.3	
% of sales	0.5%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	
Free Cash Flow	21.6	15.7	16.9	19.6	21.7	23.6	25.1	26.3	27.3	28.3	548.
growth rate Present Value FCF	nm <b>21.3</b>	-27.4% <b>14.4</b>	7.9% <b>14.5</b>	15.8% <b>15.7</b>	11.1% 16.2	8.8% <b>16.5</b>	6.1% <b>16.3</b>	4.7% <b>15.9</b>	3.9% <b>15.4</b>	3.6% <b>14.9</b>	2.09 <b>288</b> .
PV Phase I		82.1			Risk fre	e rate	3.50%		Targ. eq	uity ratio	659
PV Phase II		78.9				erate m.Equity			Beta	uity ratio	1.
PV Phase III		288.4			Premiu		2.00%		WACC		7.39
rv riidse iii		200.4			rieiliui	n bebt	2.00%		WACC		1.57
Enterprise value		449.4			Sensitiv	rity		Gro	wth in p	hase III	
- Net Debt (Cash)		96.5					1.0%	1.5%	2.0%	2.5%	3.0%
- Pension Provisions		37.5				6.54%	32.7	36.1	40.3	45.5	52.2
- Minorities & Periphera	ls	31.3				6.90%	29.5	32.4	35.9	40.2	45.6
+ MV of financial assets					WACC	7.26%	26.6	29.1	32.1	35.7	40.1
- Paid-out dividends for		0.0				7.63%	24.1	26.2	28.8	31.8	35.5
+/- Other EV items		0.0				7.99%	21.8	23.7	25.9	28.5	31.6
#/- Other EV Items						1.33/0	21.0	23.1	25.9	20.5	31.0
Equity value		284.1									
Number of shares		8.85									
Value per share (€)		32.10									
Current Price (€)		22.80									
Upside		40.8%									

Source: equinet Research

Exhibit 3: Schaltbau Holding: EBIT- bridge

EUR m	2015	2016	2017	2018e	2019e	2020e	2021e	2022e
EBIT reported	33.4	-14.5	-23.0	3.5	24.4	30.6	34.7	37.4
one-off / extraordinary income (-)								
Revaluation of Albatros S.L.U. (Spain) "Sepsa"		-7.0						
Revaluation RDS (Poland)	-2.5							
Income related to prior periods	-3.5	-3.4		-7.1				
one-off / extraordinary expenses (+)								
impairment at Alte Technologies S.L.U. (Spain)				8.2				
impairment at Schaltbau Transportation U.K.				2.3				
depreciation of other assets				1.9				
Revaluation: Schaltbau Sepsa			24.2					
Revaluation: Pintsch Bubenzer			1.1					
Expenses related to prior periods	0.6	0.6	0.1	4.3				
Operating EBIT	28.0	-24.3	2.4	13.0	24.4	30.6	34.7	37.4

Source: Company data, equinet Research





Exhibit 4: Schaltbau Holding: Preview Q3 2018e

EUR m	Q3 2018e (eq)	Q3 2017	yoy
Revenues	111.7	128.1	-13%
of which: Mobile Transportation Technology (MTT)	59.0	65.3	-10%
of which: Stationary Transportation Technology (STT)	19.0	30.4	-37%
of which: Components (COM)	34.0	33.0	3%
of which: Consolidation/Other	-0.3	-0.6	-49%
EBIT reported	-10.1	-12.7	-21%
EBIT Margin	-9.0%	-9.9%	88 BP
of which: Mobile Transportation Technology (MTT)	-12.0	-13.9	-14%
of which: Stationary Transportation Technology (STT)	0.2	-2.4	-108%
of which: Components (COM)	4.0	6.6	-39%
of which: Consolidation/Other	-2.3	-3.0	
Net income	-8.5	-12.7	-33%
EPS, EUR	-0.96	-1.00	-4%

Source: Company data, equinet Research





Schaltbau	Holding	AG : S	Summary	tables
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Schartbau Holding AG . Summary ta						
PROFIT & LOSS (EURm)	12/2014	12/2015	12/2016	12/2017	12/2018e	12/2019e
Sales	430	502	509	517	492	502
Cost of Sales & Operating Costs	-391	-461	-503	-471	-455	-468
Non Recurrent Expenses/Income	0.0	5.4	9.8	-25.4	-9.5	0.0
EBITDA	38.3	46.5	16.3	20.1	27.3	33.9
EBITDA (adj.)*	38.3	41.1	6.5	45.5	36.8	33.9
Depreciation	-11.0	-13.1	-30.8	-43.1	-23.8	-9.5
EBITA	27.3	33.4	-14.5	-23.0	3.5	24.4
EBITA (adj)*	27.3	28.0	-24.3	2.4	13.0	24.4
Amortisations and Write Downs	0.0	0.0	0.0	0.0	0.0	0.0
of which PPA amortisation	0.0	0.0	0.0	0.0	0.0	0.0
EBIT	27.3	33.4	-14.5	-23.0	3.5	24.4
EBIT (adj.)*	27.3	28.0	-24.3	2.4	13.0	24.4
Net Financial Interest	-4.3	-5.4	- <b>2-4.3</b> -5.2	-10.9	-6.7	-6.5
Other Financials	0.0	0.0	0.0	0.0	0.0	0.0
Associates	12.2	2.1	3.9	-1.8	0.2	0.2
Other Non Recurrent Items	0.0	0.0	0.0	0.0	0.0	0.0
Earnings Before Tax (EBT)	35.2	30.1	-15.8	-35.7	-3.0	18.2
Tax	-6.1	-7.7	3.8	-13.9	0.9	-5.4
Tax rate	17.3%	25.6%	24.0%	n.m.	30.0%	30.0%
Discontinued Operations	0.0	0.0	0.0	0.0	0.0	0.0
Minorities	-4.3	-5.6	-3.8	-2.1	-0.5	-2.0
Net Profit (reported)	24.8	16.8	-15.8	-51.7	-2.6	10.7
Net Profit (adj.)	24.8	13.0	-22.7	-33.9	4.1	10.7
CASH FLOW (EURm)	12/2014	12/2015	12/2016	12/2017	12/2018e	12/2019e
Cash Flow from Operations before change in NWC	41.6	58.7	36.7	-24.3	15.9	26.2
Change in Net Working Capital	-15.1	-29.3	-10.9	34.8	-2.3	-2.0
Cash Flow from Operations	26.5	29.4	<b>25.8</b>	10.5	13.6	24.3
•	-29.0	-35.7				
Capex			-20.0	-23.0	-9.0	-9.0
Net Financial Investments	-9.4	-13.3	1.8	-11.3	26.0	-0.9
Free Cash Flow	-11.9	-19.6	7.6	-23.8	30.6	14.4
Dividends	0.0	-5.9	-6.0	-6.0	0.0	0.0
Other (incl. Capital Increase & share buy backs)	0.0	0.0	0.0	0.0	0.0	0.0
` '						
Change in Net Debt	-11.9	-25.5	1.6	-29.8	30.6	14.4
` '	<b>-11.9</b> 19.1	<b>-25.5</b> 19.6	<b>1.6</b> -17.0	<b>-29.8</b> 1.7	<b>30.6</b> 9.1	<b>14.4</b> 17.1
Change in Net Debt						
Change in Net Debt NOPLAT	19.1	19.6	-17.0	1.7	9.1	17.1
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)	19.1 <b>12/2014</b>	19.6 <b>12/2015</b>	-17.0 <b>12/2016</b>	1.7 <b>12/2017</b>	9.1 <b>12/2018e</b>	17.1 12/2019e
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets	19.1 <b>12/2014</b> 68.7	19.6 <b>12/2015</b> 77.3	-17.0 <b>12/2016</b> 88.4	1.7 <b>12/2017</b> 72.3	9.1 <b>12/2018e</b> 38.0	17.1 12/2019e 36.0
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill)	19.1 12/2014 68.7 52.4	19.6 12/2015 77.3 82.9	-17.0 <b>12/2016</b> 88.4 83.7	1.7 12/2017 72.3 67.5	9.1 <b>12/2018e</b> 38.0 55.7	17.1 12/2019e 36.0 56.7
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets	19.1 12/2014 68.7 52.4 28.0 149	19.6 12/2015 77.3 82.9 30.2 190	-17.0  12/2016  88.4  83.7  22.6  195	1.7  12/2017 72.3 67.5 14.9 155	9.1 12/2018e 38.0 55.7 20.2 114	17.1 12/2019e 36.0 56.7 21.6 114
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories	19.1 12/2014 68.7 52.4 28.0 149 85.6	19.6 12/2015 77.3 82.9 30.2 190 91.3	-17.0  12/2016  88.4  83.7  22.6  195  101	1.7  12/2017  72.3  67.5  14.9  155  94.3	9.1 12/2018e 38.0 55.7 20.2 114 96.2	17.1 12/2019e 36.0 56.7 21.6 114 98.4
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables	19.1 12/2014 68.7 52.4 28.0 149 85.6 80.3	19.6  12/2015  77.3  82.9  30.2  190  91.3  111	-17.0  12/2016  88.4  83.7  22.6  195  101  115	1.7  12/2017  72.3  67.5  14.9  155  94.3  91.9	9.1 12/2018e 38.0 55.7 20.2 114 96.2 93.7	17.1 12/2019e 36.0 56.7 21.6 114 98.4 94.7
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets	19.1 12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5	19.6  12/2015  77.3  82.9  30.2  190  91.3  111  20.5	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8	1.7  12/2017  72.3  67.5  14.9  155  94.3  91.9  85.8	9.1 12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4	17.1 12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-)	19.1 12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7	19.6  12/2015  77.3  82.9  30.2  190  91.3  111  20.5  -32.4	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3	9.1 12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3	17.1 12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets	19.1 12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212	19.6  12/2015  77.3  82.9  30.2  190  91.3  111  20.5  -32.4  255	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328	17.1 12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets	19.1 12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361	19.6  12/2015  77.3  82.9  30.2  190  91.3  111  20.5  -32.4  255  446	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3	19.6  12/2015  77.3  82.9  30.2  190  91.3  111  20.5  -32.4  255  446  91.4	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117	17.1 12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3 128
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3 128 115
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4 43.5	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152 41.8	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167  59.7	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172 51.7	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114 49.2	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3 128 115 49.5
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4 43.5 9.0	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152 41.8 15.1	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167  59.7  8.1	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172 51.7 6.0	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114 49.2 6.1	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3 128 115 49.5 6.2
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4 43.5	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152 41.8	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167  59.7	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172 51.7	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114 49.2	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3 128 115 49.5
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4 43.5 9.0	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152 41.8 15.1	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167  59.7  8.1	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172 51.7 6.0	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114 49.2 6.1	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3 128 115 49.5 6.2
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4 43.5 9.0 149	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152 41.8 15.1 209	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167  59.7  8.1  235	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172 51.7 6.0 230	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114 49.2 6.1 169	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3 128 115 49.5 6.2 171
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term Liabilities Short term interest bearing debt	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4 43.5 9.0 149 9.0	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152 41.8 15.1 209 10.0	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167  59.7  8.1  235  11.0	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172 51.7 6.0 230 12.0	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114 49.2 6.1 169 13.0	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3 128 115 49.5 6.2 171 14.0
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term Liabilities Short term interest bearing debt Trade payables	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4 43.5 9.0 149 9.0 31.5	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152 41.8 15.1 209 10.0 38.8	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167  59.7  8.1  235  11.0  42.0	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172 51.7 6.0 230 12.0 46.4	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114 49.2 6.1 169 13.0 47.8	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3 128 115 49.5 6.2 171 14.0 49.0
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Current Liabilities	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4 43.5 9.0 149 9.0 31.5 59.3	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152 41.8 15.1 209 10.0 38.8 63.2	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167  59.7  8.1  235  11.0  42.0  64.2	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172 51.7 6.0 230 12.0 46.4 93.5	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114 49.2 6.1 169 13.0 47.8 94.3	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3 128 115 49.5 6.2 171 14.0 49.0 93.9
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Current Liabilities Total Liabilities and Shareholders' Equity	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4 43.5 9.0 149 9.0 31.5 59.3 99.8 361	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152 41.8 15.1 209 10.0 38.8 63.2 112 446	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167  59.7  8.1  235  11.0  42.0  64.2  117  459	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172 51.7 6.0 230 12.0 46.4 93.5 152 452	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114 49.2 6.1 169 13.0 47.8 94.3 155 442	17.1  12/2019e     36.0     56.7     21.6     114     98.4     94.7     98.0     -50.4     342     456     96.7     31.3     128     115     49.5     6.2     171     14.0     49.0     93.9     157     456
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Current Liabilities	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4 43.5 9.0 149 9.0 31.5 59.3 99.8	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152 41.8 15.1 209 10.0 38.8 63.2 112	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167  59.7  8.1  235  11.0  42.0  64.2  117	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172 51.7 6.0 230 12.0 46.4 93.5 152	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114 49.2 6.1 169 13.0 47.8 94.3 155	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3 128 115 49.5 6.2 171 14.0 49.0 93.9 157
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Liabilities and Shareholders' Equity Net Capital Employed Net Working Capital	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4 43.5 9.0 149 9.0 31.5 59.3 99.8 361 245 134	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152 41.8 15.1 209 10.0 38.8 63.2 112 446 311 164	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167  59.7  8.1  235  11.0  42.0  64.2  117  459  323  175	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172 51.7 6.0 230 12.0 46.4 93.5 152 452 287 140	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114 49.2 6.1 169 13.0 47.8 94.3 155 442 259 142	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3 128 115 49.5 6.2 171 14.0 49.0 93.9 157 456 262 144
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Liabilities and Shareholders' Equity Net Capital Employed Net Working Capital  GROWTH & MARGINS	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4 43.5 9.0 149 9.0 31.5 59.3 99.8 361 245 134	19.6  12/2015  77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152 41.8 15.1 209 10.0 38.8 63.2 112 446 311 164	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167  59.7  8.1  235  11.0  42.0  64.2  117  459  323  175	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172 51.7 6.0 230 12.0 46.4 93.5 152 452 287 140	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114 49.2 6.1 169 13.0 47.8 94.3 155 442 259 142	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3 128 115 49.5 6.2 171 14.0 49.0 93.9 157 456 262 144  12/2019e
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Liabilities and Shareholders' Equity Net Capital Employed Net Working Capital  GROWTH & MARGINS Sales growth	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4 43.5 9.0 149 9.0 31.5 59.3 99.8 361 245 134	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152 41.8 15.1 209 10.0 38.8 63.2 112 446 311 164  12/2015 16.9%	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167  59.7  8.1  235  11.0  42.0  64.2  117  459  323  175  12/2016  1.4%	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172 51.7 6.0 230 12.0 46.4 93.5 152 452 287 140	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114 49.2 6.1 169 13.0 47.8 94.3 155 442 259 142  12/2018e -4.7%	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3 128 115 49.5 6.2 171 14.0 49.0 93.9 157 456 262 144  12/2019e 2.0%
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Liabilities and Shareholders' Equity Net Capital Employed Net Working Capital  GROWTH & MARGINS Sales growth EBITDA (adj.)* growth	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4 43.5 9.0 149 9.0 31.5 59.3 99.8 361 245 134	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152 41.8 15.1 209 10.0 38.8 63.2 112 446 311 164  12/2015 16.9% 7.2%	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167  59.7  8.1  235  11.0  42.0  64.2  117  459  323  175  12/2016  1.4%  -84.2%	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172 51.7 6.0 230 12.0 46.4 93.5 152 452 287 140  12/2017 1.5% 600.3%	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114 49.2 6.1 169 13.0 47.8 94.3 155 442 259 142 21/2018e -4.7% -19.0%	17.1  12/2019e 36.0 56.7 21.6 114 98.4 98.7 98.0 -50.4 342 456 96.7 31.3 128 115 49.5 6.2 171 14.0 49.0 93.9 157 456 262 144  12/2019e 2.0% -7.9%
Change in Net Debt NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm) Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Liabilities and Shareholders' Equity Net Capital Employed Net Working Capital  GROWTH & MARGINS Sales growth	19.1  12/2014 68.7 52.4 28.0 149 85.6 80.3 20.5 -25.7 212 361 93.3 19.2 113 96.4 43.5 9.0 149 9.0 31.5 59.3 99.8 361 245 134	19.6  12/2015 77.3 82.9 30.2 190 91.3 111 20.5 -32.4 255 446 91.4 33.4 125 152 41.8 15.1 209 10.0 38.8 63.2 112 446 311 164  12/2015 16.9%	-17.0  12/2016  88.4  83.7  22.6  195  101  115  17.8  -30.0  264  459  73.7  33.4  107  167  59.7  8.1  235  11.0  42.0  64.2  117  459  323  175  12/2016  1.4%	1.7  12/2017  72.3 67.5 14.9 155 94.3 91.9 85.8 -25.3 297 452 39.3 31.3 70.6 172 51.7 6.0 230 12.0 46.4 93.5 152 452 287 140	9.1  12/2018e 38.0 55.7 20.2 114 96.2 93.7 97.4 -40.3 328 442 86.0 31.3 117 114 49.2 6.1 169 13.0 47.8 94.3 155 442 259 142  12/2018e -4.7%	17.1  12/2019e 36.0 56.7 21.6 114 98.4 94.7 98.0 -50.4 342 456 96.7 31.3 128 115 49.5 6.2 171 14.0 49.0 93.9 157 456 262 144  12/2019e 2.0%





GROWTH & MARGINS	12/2014	12/2015	12/2016	12/2017	12/2018e	12/2019e
Net Profit growth	16.1%	-47.7%	n.m.	n.m.	n.m.	163.4%
EPS adj. growth	22.5%	-47.7%	n.m.	n.m.	n.m.	163.4%
DPS adj. growth		n.m.	0.0%	n.m.		
EBITDA (adj)* margin	8.9%	8.2%	1.3%	8.8%	7.5%	6.8%
EBITA (adj)* margin	6.4%	5.6%	-4.8%	0.5%	2.6%	4.9%
EBIT (adj)* margin	6.4%	5.6%	n.m.	0.5%	2.6%	4.9%
	1010011	101001=	1010010	10/00/-	10/00/0	10/00/10
RATIOS	12/2014	12/2015	12/2016	12/2017	12/2018e	12/2019e
Net Debt/Equity	0.7	1.0	1.4	2.2	0.7	0.6
Net Debt/EBITDA	2.1	2.8	9.1	7.9	3.2	2.3
Interest cover (EBITDA/Fin.interest)	8.9	8.6	3.1	1.8	4.1	5.2
Capex/D&A	263.6%	272.5%	64.9%	53.4%	37.8%	94.7%
Capex/Sales	6.8%	7.1%	3.9%	4.5%	1.8%	1.8%
NWC/Sales	31.3%	32.6%	34.3%	27.1%	28.9%	28.7%
ROE (average)	28.8%	14.1%	-27.5%	-60.1%	6.5%	11.7%
ROCE (adj.)	7.5%	6.0%	-4.9%	0.6%	3.9%	7.2%
WACC	7.3%	7.3%	7.3%	7.3%	7.3%	7.3%
ROCE (adj.)/WACC	1.0	0.8	-0.7	0.1	0.5	1.0
PER SHARE DATA (EUR)***	12/2014	12/2015	12/2016	12/2017	12/2018e	12/2019e
Average diluted number of shares	6.2	6.2	6.2	6.6	8.9	8.9
EPS (reported)	4.03	2.73	-2.57	-7.82	-0.29	1.21
EPS (adj.)	4.03	2.11	-3.68	-5.13	0.46	1.21
BVPS	15.17	14.86	11.98	5.94	9.72	10.93
DPS	0.00	1.00	1.00	0.00	0.00	0.00
VALUATION	12/2014	12/2015	12/2016	12/2017	12/2018e	12/2019e
EV/Sales	0.9	1.0	0.8	0.8	0.8	0.7
EV/EBITDA	10.5	11.1	25.8	20.7	13.7	10.8
EV/EBITDA (adj.)*	10.5	12.6	64.7	9.1	10.2	10.8
EV/EBITA	14.7	15.5	-29.0	-18.1	106.3	15.1
EV/EBITA (adj.)*	14.7	18.5	-17.3	173.0	28.8	15.1
EV/EBIT	14.7	15.5	n.m.	n.m.	n.m.	15.1
EV/EBIT (adj.)*	14.7	18.5	n.m.	n.m.	28.8	15.1
P/E (adj.)	9.9	22.8	n.m.	n.m.	49.6	18.8
P/BV	2.6	3.2	2.4	4.3	2.3	2.1
Total Yield Ratio	2.4%	2.0%	3.4%	0.0%	0.0%	0.0%
EV/CE	1.6	1.6	1.2	1.5	1.6	1.6
OpFCF yield	-1.0%	-2.1%	3.2%	-7.4%	2.3%	7.6%
OpFCF/EV	-0.6%	-1.2%	1.4%	-3.0%	1.2%	4.2%
Payout ratio	0.0%	36.7%	-38.9%	0.0%	0.0%	0.0%
Dividend yield (gross)	0.0%	2.1%	3.4%	0.0%	0.0%	0.0%
EV AND MKT CAP (EURm)	12/2014	12/2015	12/2016	12/2017	12/2018e	12/2019e
Price** (EUR)	39.79	48.23	29.09	25.47	22.80	22.80
Outstanding number of shares for main stock	6.2	6.2	6.2	6.6	8.9	8.9
Total Market Cap	245	297	179	168	202	202
Net Debt	80	130	148	159	87	79
o/w Cash & Marketable Securities (-)	-26	-32	-30	-25	-40	-50
o/w Gross Debt (+)	105	162	-30 178	184	127	129
Other EV components	78	90	93	88	87	88
Enterprise Value (EV adj.)	402	517	420	415	376	368
Enterprise value (Ev auj.)	702	311	740	713	310	300

Source: Company, equinet Bank estimates.

#### Notes

Company Description: The foundation of the Schaltbau group dates back to 1929 when the company produces rail switchgears and heaters. 1992 the group was acquired by Berliner Elektro AG and converted into a stock company. Today the group is a leading supplier in the field rolling stock, rail infrastructure, automotive and capital goods industry in its relevant markets. After some difficult years in 2017 a new management started a restructuring process.



<sup>\*</sup> Where EBITDA (adj.) or EBITA (adj)= EBITDA (or EBITA) -/+ Non Recurrent Expenses/Income and where EBIT (adj)= EBIT-/+ Non Recurrent Expenses/Income - PPA amortisation
\*\*Price (in local currency): Fiscal year end price for Historical Years and Current Price for current and forecasted years

Sector: Industrial Engineering/Industrial Machinery



## **Recommendation and Disclosures**

Coverage	Analyst	Target	Rating	Disc.	Coverage	Analyst	Target	Rating	Disc.
1&1DRILLISCHAG	Sen	66.00	Buy		Logwin	Mildner	165.00	Accumulate	2/3
2G Energy	Rüzgar	23.50	Accumulate	2/3/5	Manz AG	Rüzgar	37.00	Neutral	2/3
Aareal Bank	Häßler	41.00	Buy		MAXAut omation SE	Becker	6.70	Buy	2/3
adidas	Josefson	228.00	Accumulate		Merck	Berzhanin	112.00	Buy	
Adler Modemaerkt e	Josefson	6.35	Buy	7	Merkur Bank	Häßler	10.00	Buy	2/7
ADLER Real Est at e	Mayer	20.00	Buy		Metro AG	Bruns	17.00	Buy	
Aixtron	Sen	14.00	Buy	2/3	MLP	Häßler	7.50	Buy	2/3
Allianz	Häßler	220.00	Buy		MTU Aero Engines	Rüzgar	155.00	Reduce	2
Axel Springer	Josefson	67.00	Accumulate		Munich Re	Häßler	210.00	Accumulate	
Bayer	Berzhanin	96.00	Buy		Nemetschek SE	Mildner	47.00	Reduce	5
Baywa	Bruns	33.00	Buy	2/7	Norma Group	Schuldt	54.00	Neutral	
BB Biotech	Berzhanin	73.00	Buy	7	OHBSE	Rüzgar	40.00	Buy	7
Biotest	Berzhanin	24.10	Neutral	2/3	OVB Holding AG	Häßler	20.00	Buy	2/5/7
BMW	Schuldt	91.00	Buy		Patrizia	Mayer	20.00	Accumulate	
Brenntag	Hinkel	59.80	Buy	2	Pfeiffer Vacuum	Sen	162.00	Buy	5
Ceconomy AG	Bruns	5.00	Neutral		Procredit Holding	Häßler	15.00	Buy	2/3/5
comdirect	Häßler	13.50	Buy	7	PSISOFTWAREAG	Mildner	20.00	Buy	2/3
Commerzbank	Häßler	9.20	Neutral		Puma	Josefson	565.00	Buy	
Continental	Schuldt	195.00	Buy		PWO	Schuldt	36.00	Buy	2/3
CORESTATE Capital Holding S.A.	Mayer	66.00	Buy	2/5	Rheinmetall	Rüzgar	80.00	Neut ral	
CTS Eventim	Heilmann	37.50	Reduce		RIB Software	Mildner	25.00	Buy	2/3
Daimler AG	Schuldt	63.00	Buy		RTLGroup	Josef son	72.00	Accumulate	
Daldrup & Soehne	Becker	13.20	Buy	2/3/5	S&TAG	Sen	27.00	Buy	2/3
Demire	Mayer	4.80	Accumulate	2/5	SAF-Holland	Schuldt	13.80	Accumulate	
Deut sche Bank	Häßler	14.00	Buy		Schaeffler	Tanzer	13.00	Buy	
Deut sche EuroShop	Mayer	30.00	Neutral		Schaltbau Holding AG	Becker	32.10	Buy	2/7
Deut sche Pf andbrief bank	Häßler	14.50	Accumulate		SCOUT24	Heilmann Berzhanin	44.00	Neutral	2
Deut sche Telekom	Sen	13.30	Neutral		Siegfried Holding AG Siemens Healthineers AG		399.00	Neutral	7
Duerr DWS	Augustin Häßler	30.00 30.00	Neutral Buy		SLMSolutions	Rüzgar Sen	39.00 15.00	Neutral Sell	2
BringKlinger	Schuldt	7.00	Sell		SMTScharf AG	Rüzgar	18.00	Neutral	2/3
elumeo SE	Josefson	10.90	Accumulate		Software AG	Mildner	30.00	Sell	2/3
EpigenomicsAG	Berzhanin	3.70	Buy	2/3	Stabilus	Tanzer	91.00	Buy	
Euromicron AG	Becker	11.40	Buy	2/3/5	Suedzucker	Bruns	11.70	Reduce	
Evonik	Hinkel	41.00	Buy	2/3/3	SuessMicroTec	Sen	13.80	Accumulate	
Eyemaxx Real Estate	Mayer	18.00	Buy	2/5/7	Surteco Group	Mildner	26.50	Buy	2/3
Ferratum	Häßler	23.00	Buy	2/3/1	Symrise AG	Hinkel	67.00	Neutral	2/3
Fielmann	Heilmann	55.00	Neutral		Syzygy AG	Heilmann	11.50	Accumulate	2/3
First Sensor AG	Becker	27.40	Buy	7	TAKKTAG	Bruns	20.00	Buy	2
Freenet	Sen	36.00	Buy	2	Talanx Group	Häßler	37.00	Buy	
FuchsPetrolub	Hinkel	48.00	Neutral		Technotrans	Becker	43.00	Accumulate	2/3
Gea Group	Augustin	33.00	Neutral		TELECOLUMBUS	Sen	4.80	Buy	
Gerresheimer AG	Rüzgar	69.00	Neutral		Telefonica Deutschland	Sen	3.40	Sell	
Gerry Weber	Josefson	3.80	Reduce		UnitedInternet	Sen	63.00	Buy	
Gesco	Becker	35.60	Buy	2/3	Vapiano	Bruns	20.00	Buy	2/7
GFTTechnologies	Mildner	15.50	Buy	2/3	va-Q-tec	Sen	12.00	Buy	2/3
Gigaset	Sen	0.85	Accumulate	2/3	Viscom	Rüzgar	28.00	Buy	2/3
Grenke	Häßler	90.00	Neutral		Volkswagen	Schuldt	154.00	Neutral	
Hannover Re	Häßler	110.00	Neutral		Wacker Neuson SE	Becker	24.10	Neutral	
Heidelberg Pharma	Berzhanin	3.50	Accumulate	2/3	windeln.de	Josef son	3.10	Buy	2
Heidelberger Druck	Augustin	2.90	Buy		XINGSE	Heilmann	305.00	Accumulate	
HELLA GmbH & Co. KGaA	Tanzer	51.00	Accumulate		Zalando	Josef son	44.50	Neutral	
Hornbach Holding	Bruns	89.00	Buy						
Hugo Boss	Josefson	80.00	Buy						
Hypoport AG	Häßler	190.00	Neutral	2/7					
INDUS Holding AG	Becker	55.70	Neutral						
Intershop Communications AG	Mildner	1.85	Accumulate	2/7					
K+S AG	Hinkel	24.00	Buy						
Koenig & Bauer	Augustin	48.00	Neutral						
KronesAG	Augustin	90.00	Accumulate						
KWSSAAT	Hinkel	353.00	Buy						
Lanxess	Hinkel	83.00	Buy						
LEG Immobilien AG	Mayer	104.00	Accumulate						
Leoni	Schuldt	34.00	Accumulate						
Linde	Hinkel	176.00	Neutral						

\*=Coverage suspended Source: equinet Recommendations



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Buy - The stock is expected to generate a total return of over 20% during the next 12 months time horizon. Accumulate - The stock is expected to generate a total return of 10% to 20% during the next 12 months time horizon. Hold - The stock is expected to generate a total return of 0% to 10% during the next 12 months time horizon Reduce - The stock is expected to generate a total return of 0 to -10% during the next 12 months time horizon Sell - The stock is expected to generate a total return below -10% during the next 12 months time horizon

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Equinet Bank uses for valuation purposes primarily DCF-Valuations and Sum-Of-The-Parts-Valuations as well as peer group comparisons.

#### Share prices

Share prices in this analysis are the German closing prices of the last trading day before the publication.

#### Sources

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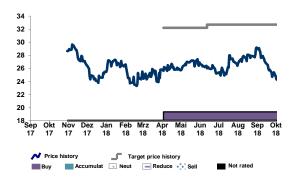


#### Recommendation history for SCHALTBAU HOLDING AG

Date	Recommendation	Target price	Price at change date
31. Okt 18	Buy	32.10	22.80
11. Okt 18	Buy	32.90	21.40
12. Jun 18	Buy	32.70	26.00
03. Apr 18	Buy	32.20	25.60

Source: Factset & ESN, price data adjusted for stock splits.

This chart shows equinet Bank continuing coverage of this stock; the current analyst may or may not have covered it over the entire period. Current analyst: Winfried Becker (since 03/04/2018)







# **ESN Recommendation System**

The ESN Recommendation System is **Absolute**. It means that each stock is rated on the basis of a **total return**, measured by the upside potential (including dividends and capital reimbursement) over a **12 month time horizon**.



The ESN spectrum of recommendations (or ratings) for each stock comprises 5 categories: **Buy (B), Accumulate (A), Neutral (N), Reduce (R) and Sell (S)**.

Furthermore, in specific cases and for a limited period of time, the analysts are allowed to rate the stocks as **Rating Suspended (RS)** or **Not Rated (NR)**, as explained below.

#### Meaning of each recommendation or rating:

- **Buy**: the stock is expected to generate total return of **over 15%** during the next 12 months time horizon
- Accumulate: the stock is expected to generate total return of 5% to 15% during the next 12 months time horizon
- Neutral: the stock is expected to generate total return of -5% to +5% during the next 12 months time horizon
- Reduce: the stock is expected to generate total return of -5% to -15% during the next 12 months time horizon
- Sell: the stock is expected to generate total return under -15% during the next 12 months time horizon
- Rating Suspended: the rating is suspended due to a change of analyst covering the stock or a capital operation (take-over bid, SPO, ...) where the issuer of the document (a partner of ESN) or a related party of the issuer is or could be involved
- Not Rated: there is no rating for a company being floated (IPO) by the issuer of the document (a partner of ESN) or a related party of the issuer

Certain flexibility on the limits of total return bands is permitted especially during higher phases of volatility on the markets

#### **Equinet Bank Ratings Breakdown**



For full ESN Recommendation and Target price history (in the last 12 months) please see ESN Website Link

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